

### DfT Board



**Rt Hon Justine Greening MP**  
Secretary of State for Transport



**Norman Baker MP**  
Parliamentary under Secretary



**Rt Hon Theresa Villiers MP**  
Minister of State for Transport



**Mike Penning MP**  
Parliamentary under Secretary



**Peter Strachan**  
Director General



**Sam Laidlaw**  
Non-Executive



**Alan Cook**  
Non-Executive



**Sally Davis**  
Non-Executive



**Ed Smith**  
Non-Executive



**Steve Gooding**  
Director General



**Lin Homer**  
Permanent Secretary



**Richard Hatfield**  
Director General



**Clare Moriarty**  
Director General

### Major Projects and London Group

Rail and Road Projects  
Commercial and Technical Services  
Rail Commercial Contracts  
London and Olympics



**Lucy Chadwick**  
**Kate Mingay**  
**Paul Rodgers**  
**Jonathan Sharrock**

Rolling Stock and Infrastructure Projects  
Crossrail and GW Metro Route  
Major Network Upgrades  
Station Enhancements  
HA Roads Programme  
Finance and Ministerial Support  
Rail Technical and Operations  
International and Agencies  
Rail Performance and Operations  
London Olympics  
Rail Commercial Contracts  
Rail Commercial Contracts South  
Rail Commercial Contracts West  
Rail Commercial Contracts East  
RCC Programme Office  
Shared Services  
Contract Management

### International, Strategy and Environment Group

Aviation  
Maritime  
Greener Transport and International  
Strategy Unit  
Analysis/Science  
Accident Investigation Branches  
Maritime and Coastguard Agency



**Jonathan Moor**  
**Ian Woodman**  
**Graham Pendlebury**  
**Tracy Waltho**  
**Alan Massey**

Transport Security Strategy  
Aviation Policy  
International Aviation  
UK Aviation Delivery  
Aviation Security  
Aviation Analysis  
Maritime Commerce and Infrastructure  
Land/Maritime Security  
Security Compliance  
Search and Rescue  
Helicopter Project  
Maritime Safety and Environment  
Environmental Strategy  
Low Carbon Fuels  
Office of Low Emission Vehicles  
International Cooperation  
Appraisal and Strategic Modelling  
Transport Economics  
ISE Statistics

### Domestic Group

Highways Agency  
Rail  
Roads  
Local  
Dangerous Goods, Smart Ticketing and High Speed Rail  
Transport Direct and Travel Information



**Graham Dalton**  
**Nick Bisson**  
**Patricia Hayes**  
**John Dowie**  
**Martin Capstick**  
**Nick Illsley**

Rail Network Strategy  
Road User Licensing, Insurance and Safety  
Buses and Taxis  
High Speed Rail Strategy  
High Speed Rail Consultation and Legislation  
Smart Ticketing  
Dangerous Goods  
Rail Commercial Contracts and Procurement  
Local Capital Programmes and Delivery  
Sub-national Policy and Delivery  
Cities Policy and Delivery  
Traffic  
Rail Liaison  
Rail Standards and Safety  
Rail Network Strategy  
Road User Licensing, Insurance and Safety  
Buses and Taxis  
High Speed Rail Strategy  
High Speed Rail Consultation and Legislation  
Smart Ticketing  
Dangerous Goods  
Rail Commercial Contracts and Procurement  
Local Capital Programmes and Delivery  
Sub-national Policy and Delivery  
Cities Policy and Delivery  
Traffic  
Rail Liaison  
Rail Standards and Safety

### General Counsel's Office and Private Offices

General Counsel  
Principal Private Secretary and Head of Private Office



**Christopher Muttukumaru**  
**Deputy General Counsel**  
**Phil West**

Major Projects and London  
Corporate and Compliance  
Better Regulation and EU transposition policy  
Departmental Security Officer  
Rail and London  
Rail Commercial Contracts and Procurement  
Domestic  
International  
Private Secretary to Rt Hon Theresa Villiers MP  
Private Secretary to Mike Penning MP  
Private Secretary to Norman Baker MP  
Private Secretary to the Permanent Secretary  
Parliamentary Clerk  
Private Secretary to Special Advisers  
Private Office Manager

### Corporate Group

Group Finance  
Group Internal Audit  
Corporate Governance  
Group Corporate Procurement  
Group Communications  
Group HR  
Managing Director, Motor Services



**Valerie Vaughan-Dick**  
**Ian Coates**  
**Richard Bruce**  
**Vacant**  
**Vacant**  
**Mervyn Thomas**  
**Brian Etheridge**

Strategic Finance and Planning  
Financial Control and Governance  
Business Partner  
Domestic/Non-Group/ISE/Corporate  
Business Partner  
Property  
Corporate Procurement  
IT Services  
Head of News and Secretary of State's Press Secretary  
Ministerial and Corporate Communications  
External Communications  
Change  
HR Operations  
HR Policy  
DfT(C) Senior Business Partner  
Shared Services  
Client  
Agency Sponsorship  
Policy  
Strategy and Customer  
Finance and Estates  
Finance, Estates and Performance  
Chief Information Officer  
HR Director

### Motoring Agencies

Vehicle and Operator Services Agency  
Driver & Vehicle Licensing Agency  
Driving Standards Agency  
Vehicle Certification Agency  
Government Car and Despatch Agency



**Alastair Peoples**  
**Simon Tse**  
**Rosemary Thew**  
**Paul Markwick**  
**Marian Duncan**

Vehicle and Operator Services Agency  
Driver & Vehicle Licensing Agency  
Driving Standards Agency  
Vehicle Certification Agency  
Government Car and Despatch Agency  
Strategy and Customer  
Finance and Estates  
Finance, Estates and Performance  
Chief Information Officer  
HR Director  
Operations  
Finance and Corporate Services  
Chief Driving Examiner and Safer Driving  
Chief Information Officer  
Corporate Affairs  
Technical and Quality  
Overseas Operations  
UK Operations  
Finance, Accounts and ICT  
Market Surveillance and Dangerous Goods  
Central Services  
North American Operations  
Asia/Pacific  
Business Development

Our vision is for a transport system that is an engine for economic growth, but one that is also greener, safer and improves quality of life in our communities

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